FLIGHT ACTIVITY ASSUMPTIONS

	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	YEAR 1 TOTAL	YEAR TOTA		YEAR 4 TOTAL	YEAR 5 TOTAL
NUMBER OF HELICOPTERS in operation during period	1	1	1	1	1	1	1	1	1	1	1	1	1		I 1	2	2
CHARTER TOURS																	
Light Activity (sightseeing - picnics - hiking)																	
No. hours booked Avg. price per hour Avg. cost per hour	25 \$435.00 \$210.00	25 \$435.00 \$210.00	30 \$435.00 \$210.00	30 \$435.00 \$210.00	35 \$435.00 \$210.00	35 \$435.00 \$210.00	40 \$435.00 \$210.00	40 \$435.00 \$210.00	45 \$435.00 \$210.00	45 \$435.00 \$210.00	50 \$435.00 \$210.00	50 \$435.00 \$210.00	450 \$435.00 \$210.00	52 \$448.1 \$216.3	\$461.50	960 \$475.30 \$229.50	1,100 \$489.60 \$236.40
Medium Activity (fishing - skiing - camping - biking)																	
No. hours booked Avg. price per hour Avg. cost per hour	25 \$475.00 \$230.00	25 \$475.00 \$230.00	30 \$475.00 \$230.00	30 \$475.00 \$230.00	35 \$475.00 \$230.00	35 \$475.00 \$230.00	40 \$475.00 \$230.00	40 \$475.00 \$230.00	45 \$475.00 \$230.00	45 \$475.00 \$230.00	50 \$475.00 \$230.00	50 \$475.00 \$230.00	450 \$475.00 \$230.00	52 \$489.3 \$236.9	\$504.00	960 \$519.10 \$251.30	1,100 \$534.70 \$258.80
CORPORATE & INDUSTRY SERVICES																	
Light Activity (inspecting - ferrying - scouting)																	
No. hours booked	10	10	10	10	10	10	10	10	10	10	10	10	120	13		220	230
Avg. price per hour Avg. cost per hour	\$500.00 \$210.00	\$515.0 \$216.3		\$546.40 \$229.50	\$562.80 \$236.40												
Medium Activity (surveying - exploration)																	
No. hours booked	10	10	10	10	10	10	10	10	10	10	10	10	120	13		220	230
Avg. price per hour Avg. cost per hour	\$600.00 \$240.00	\$618.0 \$247.2		\$655.60 \$262.20	\$675.30 \$270.10												
Heavy Activity (construction - logging - spraying)																	
No. hours booked Avg. price per hour	10 \$850.00	120 \$850.00	13 \$875.5		220 \$928.90	230 \$956.80											
Avg. cost per hour Avg. cost per hour	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$309.0		\$327.80	\$337.60



PROJECTION OF REVENUES AND EXPENSES

	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	YEAR 1 TOTAL	YEAR 2 TOTAL	YEAR 3 TOTAL	YEAR 4 TOTAL	YEAR 5 TOTAL
REVENUE:																	
Charter Tours Corporate & Industry Services	\$22,800 19,500	\$22,800 19,500	\$27,300 19,500	\$27,300 19,500	\$31,900 19,500	\$31,900 19,500	\$36,400 19,500	\$36,400 19,500	\$41,000 19,500	\$41,000 19,500	\$45,500 19,500	\$45,500 19,500	\$409,800 234,000	\$487,400 261,100	\$579,300 289,600	\$954,600 468,800	\$1,126,700 504,800
Total Revenue	\$42,300	\$42,300	\$46,800	\$46,800	\$51,400	\$51,400	\$55,900	\$55,900	\$60,500	\$60,500	\$65,000	\$65,000	\$643,800	\$748,500	\$868,900	\$1,423,400	\$1,631,500
DIRECT COSTS:																	
Charter Tours Corporate & Industry Services	\$11,000 7,500	\$11,000 7,500	\$13,200 7,500	\$13,200 7,500	\$15,400 7,500	\$15,400 7,500	\$17,600 7,500	\$17,600 7,500	\$19,800 7,500	\$19,800 7,500	\$22,000 7,500	\$22,000 7,500	\$198,000 \$90,000	\$235,700 100,400	\$280,100 111,400	\$461,600 180,300	\$544,700 194,100
Total Direct Costs	\$18,500	\$18,500	\$20,700	\$20,700	\$22,900	\$22,900	\$25,100	\$25,100	\$27,300	\$27,300	\$29,500	\$29,500	\$288,000	\$336,100	\$391,500	\$641,900	\$738,800
GROSS MARGIN as % of revenue	\$23,800 56.3%	\$23,800 56.3%	\$26,100 55.8%	\$26,100 55.8%	\$28,500 55.4%	\$28,500 55.4%	\$30,800 55.1%	\$30,800 55.1%	\$33,200 54.9%	\$33,200 54.9%	\$35,500 54.6%	\$35,500 54.6%	\$355,800 55.3%	\$412,400 55.1%	\$477,400 54.9%	\$781,500 54.9%	\$892,700 54.7%
FIXED EXPENSES:																	
Advertising & promotion Depreciation on building (25-years, straightline) Depreciation on helicopters (10-years, straightline) Insurance & security Interest on loan (5-years, 10%, straightline) Licences & property taxes Maintenance & repairs	\$1,000 400 1,700 500 1,100 500 2,500	\$12,000 4,800 20,400 6,000 13,200 6,000 30,000	\$12,400 5,000 20,000 6,200 13,200 6,200 30,900	\$12,800 5,000 20,000 6,400 13,200 6,400 31,800	\$13,200 5,000 41,200 6,600 13,200 6,600 65,500	\$13,600 5,000 41,200 6,800 13,200 6,800 67,500											
Management fees Office expenses Professional fees Salaries & benefits	5,000 500 1,500 7,500	5,000 500 0 7,500	5,000 500 0 7,500	5,000 500 1,000 7,500	5,000 500 0 7,500	5,000 500 0 7,500	5,000 500 0 7,500	5,000 500 1,000 7,500	5,000 500 0 7,500	5,000 500 0 7,500	5,000 500 0 7,500	5,000 500 1,000 7,500	60,000 6,000 4,500 90,000	61,800 6,200 4,600 92,700	63,700 6,400 4,700 95,500	65,600 6,600 4,800 196,700	67,600 6,800 4,900 202,600
Telephone & utilities Vehicle & travel Miscellaneous	300 200 500	3,600 2,400 6,000	3,700 2,500 6,200	3,800 2,600 6,400	3,900 2,700 6,600	4,000 2,800 6,800											
Total Fixed Expenses	\$23,200	\$21,700	\$21,700	\$22,700	\$21,700	\$21,700	\$21,700	\$22,700	\$21,700	\$21,700	\$21,700	\$22,700	\$264,900	\$271,600	\$278,700	\$438,200	\$449,600
GROSS PROFIT (LOSS)	\$600	\$2,100	\$4,400	\$3,400	\$6,800	\$6,800	\$9,100	\$8,100	\$11,500	\$11,500	\$13,800	\$12,800	\$90,900	\$1 40,800	\$198,700	\$343,300	\$443,100
Corporate Tax (35%, rough estimate only)	\$200	\$700	\$1,500	\$1,200	\$2,400	\$2,400	\$3,200	\$2,800	\$4,000	\$4,000	\$4,800	\$4,500	\$31,700	\$49,300	\$69,500	\$120,200	\$155,100
NET INCOME	\$400	\$1,400	\$2,900	\$2,200	\$4,400	\$4,400	\$5,900	\$5,300	\$7,500	\$7,500	\$9,000	\$8,300	\$59,200	\$91,500	\$129,200	\$223,100	\$288,000

CASH FLOW PROJECTION

	at startup	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	YEAR 1 TOTAL	YEAR 2 TOTAL	YEAR 3 TOTAL	YEAR 4 TOTAL	YEAR 5 TOTAL
OPENING CASH	\$100,000	\$25,000	\$23,300	\$22,600	\$23,400	\$23,500	\$25,800	\$28,100	\$31,900	\$35,100	\$40,500	\$45,900	\$52,800	\$100,000	\$59,000	\$125,100	\$16,900	\$235,800
CASH FOR (FROM) ESTABLISHMENT:																		
Financing received (bank loan) Debt principal repayment (6-years, straightline) Acquisition of building (hangar, office, furnishings) Expansion of helicopter fleet Net Establishment Cash	\$250,000 0 (125,000) (200,000) (\$75,000)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$0 (4,200) 0 0 (\$4,200)	\$250,000 (50,400) (125,000) (200,000) (\$125,400)	\$0 (50,400) 0 0 (\$50,400)	\$0 (50,400) 0 (212,000) 	\$0 (50,400) 0 0 (\$50,400)	\$0 (50,400) 0 0 (\$50,400)
CASH FOR (FROM) OPERATIONS:	(\$73,000)	(\$4,200)	(\$4,200)	(\$4,200)	(\$4,200)	(94,200)	(\$4,200)	(\$4,200)	(\$4,200)	(\$4,200)	(\$4,200)	(\$4,200)	(φ4,200)	(\$125,400)	(\$30,400)	(\$202,400)	(\$30,400)	(\$30,400)
Revenues Direct costs Fixed expenses add back depreciation Corporate taxes Net Operational Cash	\$0 0 0 0 0	\$42,300 (18,500) (23,200) 2,100 (200) \$2,500	\$42,300 (18,500) (21,700) 2,100 (700) \$3,500	\$46,800 (20,700) (21,700) 2,100 (1,500) \$5,000	\$46,800 (20,700) (22,700) 2,100 (1,200) \$4,300	\$51,400 (22,900) (21,700) 2,100 (2,400) \$6,500	\$51,400 (22,900) (21,700) 2,100 (2,400) \$6,500	\$55,900 (25,100) (21,700) 2,100 (3,200) \$8,000	\$55,900 (25,100) (22,700) 2,100 (2,800) \$7,400	\$60,500 (27,300) (21,700) 2,100 (4,000) \$9,600	\$60,500 (27,300) (21,700) 2,100 (4,000) \$9,600	\$65,000 (29,500) (21,700) 2,100 (4,800) \$11,100	\$65,000 (29,500) (22,700) 2,100 (4,500) 	\$643,800 (288,000) (264,900) 25,200 (31,700) \$84,400	\$748,500 (336,100) (271,600) 25,000 (49,300) \$116,500	\$868,900 (391,500) (278,700) 25,000 (69,500) 	\$1,423,400 (641,900) (438,200) 46,200 (120,200) \$269,300	\$1,631,500 (738,800) (449,600) 46,200 (155,100)
Change to Cash Position in Period	(\$75,000)	(\$1,700)	(\$700)	\$800	\$100	\$2,300	\$2,300	\$3,800	\$3,200	\$5,400	\$5,400	\$6,900	\$6,200	(\$41,000)	\$66,100	(\$108,200)	\$218,900	\$283,800
CASH POSITION AT END OF PERIOD	\$25,000	\$23,300	\$22,600	\$23,400	\$23,500	\$25,800	\$28,100	\$31,900	\$35,100	\$40,500	\$45,900	\$52,800	\$59,000	\$59,000	\$125,100	\$16,900	\$235,800	\$5 <mark>19,600</mark>

BALANCE SHEET PROJECTION

	Opening Balance	end Month 1	end Month 2	end Month 3	end Month 4	end Month 5	end Month 6	end Month 7	end Month 8	end Month 9	end Month 10	end Month 11	end Month 12	end YEAR 1	end YEAR 2	end YEAR 3	end YEAR 4	end YEAR 5
ASSETS:																		
Cash Building (hangar, office, & furnishings) less accumulated depreciation Helicopters (hus associated parts) less accumulated depreciation TOTAL ASSETS	\$25,000 125,000 0 200,000 0 \$350,000	\$23,300 125,000 (400) 200,000 (1,700) 	\$22,600 125,000 (800) 200,000 (3,400) 	\$23,400 125,000 (1,200) 200,000 (5,100) 	\$23,500 125,000 (1,600) 200,000 (6,800) \$340,100	\$25,800 125,000 (2,000) 200,000 (8,500) 	\$28,100 125,000 (2,400) 200,000 (10,200) 	\$31,900 125,000 (2,800) 200,000 (11,900) 	\$35,100 125,000 (3,200) 200,000 (13,600) 	\$40,500 125,000 (3,600) 200,000 (15,300) 	\$45,900 125,000 (4,000) 200,000 (17,000) 	\$52,800 125,000 (4,400) 200,000 (18,700) 	\$59,000 125,000 (4,800) 200,000 (20,400) 	\$59,000 125,000 (4,800) 200,000 (20,400) 	\$125,100 125,000 (9,800) 200,000 (40,400) 	\$16,900 125,000 (14,800) 412,000 (60,400) 	\$235,800 125,000 (19,800) 412,000 (101,600) \$651,400	\$519,600 125,000 (24,800) 412,000 (142,800)
LIABILITIES:																		
Loans payable	\$250,000	\$245,800	\$241,600	\$237,400	\$233,200	\$229,000	\$224,800	\$220,600	\$216,400	\$212,200	\$208,000	\$203,800	\$199,600	\$199,600	\$149,200	\$98,800	\$48,400	\$0
TOTAL LIABILITIES	\$250,000	\$245,800	\$241,600	\$237,400	\$233,200	\$229,000	\$224,800	\$220,600	\$216,400	\$212,200	\$208,000	\$203,800	\$199,600	\$199,600	\$149,200	\$98,800	\$48,400	\$0
EQUITY:																		
Shareholders' capital Retained earnings	\$100,000 0	\$100,000 400	\$100,000 1,800	\$100,000 4,700	\$100,000 6,900	\$100,000 11,300	\$100,000 15,700	\$100,000 21,600	\$100,000 26,900	\$100,000 34,400	\$100,000 41,900	\$100,000 50,900	\$100,000 59,200	\$100,000 59,200	\$100,000 150,700	\$100,000 279,900	\$100,000 503,000	\$100,000 789,000
TOTAL EQUITY	\$100,000	\$100,400	\$101,800	\$104,700	\$106,900	\$111,300	\$115,700	\$121,600	\$126,900	\$134,400	\$141,900	\$150,900	\$159,200	\$159,200	\$250,700	\$379,900	\$603,000	\$889,000
Liabilities + Equity	\$350,000	\$346,200	\$343,400	\$342,100	\$340,100	\$340,300	\$340,500	\$342,200	\$343,300	\$346,600	\$349,900	\$354,700	\$358,800	\$358,800	\$399,900	\$478,700	\$651,400	\$889,000